



August 2026

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We have based our estimates of the total addressable market and growth forecasts on a number of internal and third-party estimates and resources, including, without limitation, third party reports and the experience of the management team across the industries. While we believe our assumptions and the data underlying our estimates are reasonable, these assumptions and estimates may not be correct and the conditions supporting such assumptions or estimates may change at any time, thereby reducing the predictive accuracy of these underlying factors. In addition, the novelty of the markets for our products may make our assumptions and estimates more uncertain. As a result, our estimates of the total addressable market and growth forecasts for our products are subject to significant uncertainty and may prove to be incorrect. If third-party or internally generated data prove to be inaccurate or we make errors in our assumptions based on that data, the total addressable market for our products may be smaller than we have estimated, our future growth opportunities and sales growth may be impaired, any of which could have a material adverse effect on our business, financial condition and results of operations.

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Leadership Team

Over 200 Combined Years of Med Tech Experience



Todd Usen
Chief Executive Officer



Debbie Kaster
*Chief Financial Officer &
Chief Business Officer*



Alex Babkin, PhD
Chief Technology Officer



Nabil Jubran
Chief Compliance Officer



Antwan Gipson
*Sr VP, Manufacturing &
Operations*



Marie-Claude Jacques
Sr VP, Global Sales



Doug Kurschinski
VP Clinical Affairs



Matthew Hakimi, MD
Medical Director



Ilya Grigorov, PhD
*VP Global Marketing &
Product Management*

Select Prior Experiences

Boston
Scientific

OLYMPUS

SHOCKWAVE
MEDICAL

ZOLL

ST. JUDE MEDICAL

Baylis
MEDICAL

smith&nephew

Baxter

KYPHON

BECKMAN
COULTER

STEREOTAXIS

Adagio Medical Overview

The Only Purpose-Built Catheter for the Large, Underserved VT Ablation Market

\$5.8B

VT ABLATION MARKET

Only 6% penetrated today

2.4%

**LOWEST MAJOR ADVERSE
EVENT RATE**

vs. 18–21% for current devices

84%

FREEDOM FROM ICD SHOCK

at 6 months

350+

PATIENTS TREATED

Ischemic & non-ischemic cardiomyopathy

Q4 '26

FDA APPROVAL EXPECTED

*209 Patients 100% Enrolled;
Reimbursement in Place;
Breakthrough Designation*

2-Year

COMPETITIVE HEAD START

Strong IP · Next-gen device in clinical trial

***VT Causes Over 70% of the 300,000 Sudden Cardiac Deaths
Each Year in the U.S. Alone***

¹ Based on management's analysis and calculations using internal and third-party estimates and resources, subject to certain assumptions and limitations. As of March 31, 2026.

Adagio Medical: Multiple Value Creating Milestones

Executing on Every Front – Significant Near Term Catalysts Still Ahead

✓ Accomplished

- ✓ **Fully enrolled** 209-patient FULCRUM-VT trial — < 11 months
- ✓ **FDA IDE approval for vCLAS Ultra (next-gen substudy)**
- ✓ **>13 compassionate use vCLAS cases completed**
- ✓ **Pivotal results presented at HRS 2026**
- ✓ **PMA submission to FDA for vCLAS approval**
- ✓ **vCLAS Ultra compassionate use case – first human case**
- ✓ **CMS approval of coverage for vCLAS Ultra IDE Study**

🕒 Upcoming — Next Twelve Months

- **First patient in** — vCLAS Ultra IDE sub-study
- **FDA approval** - vCLAS
- **vCLAS Ultra sub-study enrollment completion**
- **Acute results** — vCLAS Ultra sub-study
- **Limited market release** — vCLAS

Building Value through Real, Achievable Near-Term Milestones

¹ Based on management's analysis and calculations using internal and third-party estimates and resources, subject to certain assumptions and limitations. As of March 31, 2026.

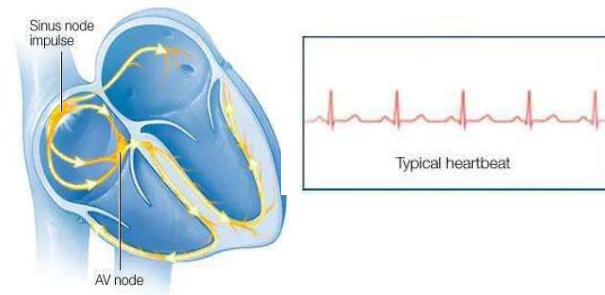
Goals of VT Ablation

Restore Normal Heart Rhythm; Decrease ICD shocks and Anti-Arrhythmic Drugs

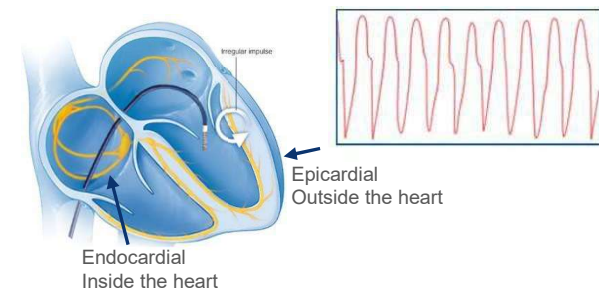
Ventricular tachycardia (VT) is a rapid, often dangerous heart rhythm originating from within the ventricles, characterized by a disruption in the normal electrical conduction system. VT ablation seeks to:

- Create small lesions in the heart to block the faulty electrical signals causing the arrhythmia.
- Goal to interrupt the abnormal electrical circuit, often by targeting specific pathways within scar tissue

Normal Electrical Conduction



Ventricular Tachycardia (VT)

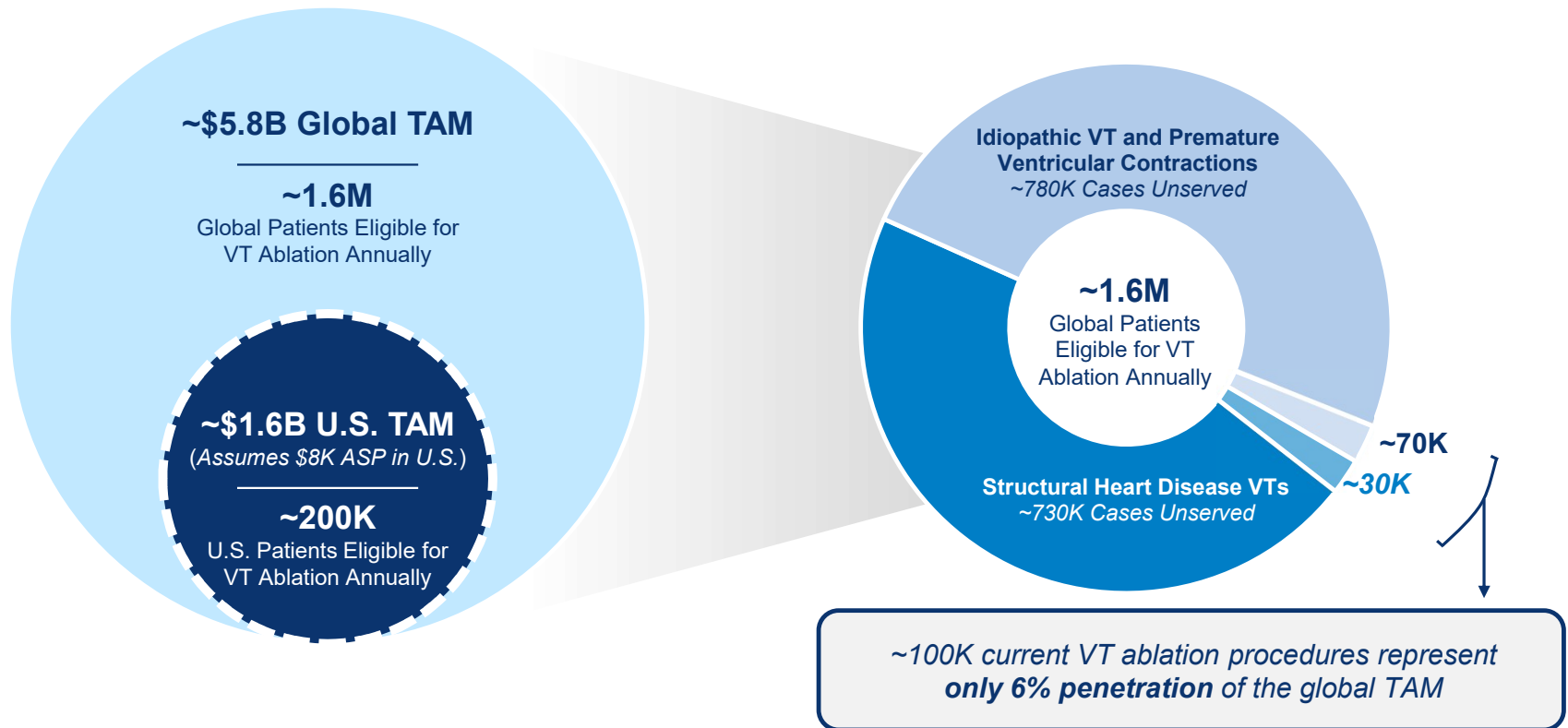


Requires a safe procedure that achieves lesion depth and durability for acute success and to minimize future recurrences

1) Adopted from: Mayo Clinic, <https://www.mayoclinic.org/>

Estimated \$5.8B Global TAM for VT Ablation

Underpenetrated Market with Meaningful Growth Potential and Established U.S. Reimbursement



Note: Market size, number of procedures and patients, and current market penetration are based on management's analysis and calculations using internal and third-party estimates and resources, subject to certain assumptions and limitations.

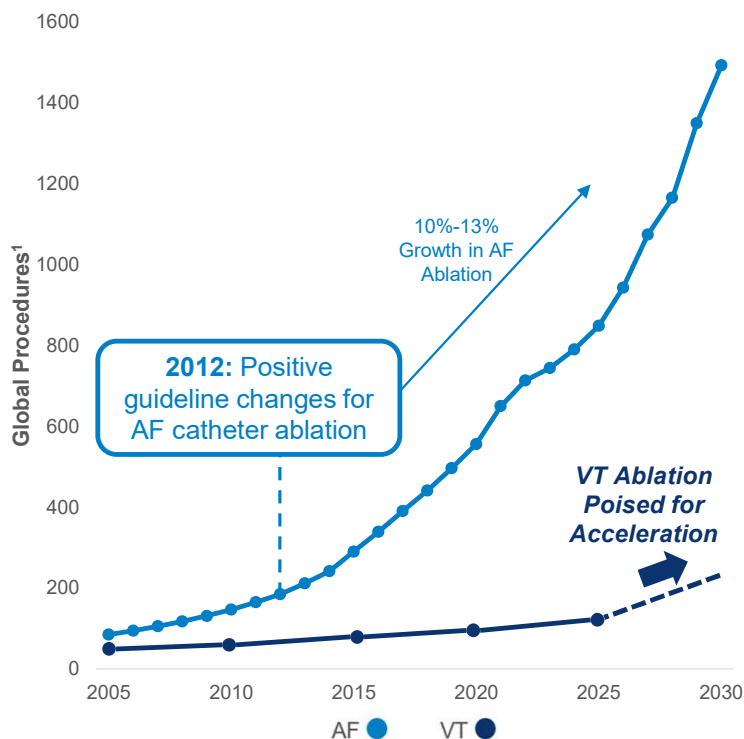
VT Market Poised for AF-Like Acceleration

Fueled by Data Supporting Guidelines and Purpose-Built VT Solution

AF: Historic 10-13% Growth¹

- Large patient population (~12M patients)
- Significant investment in ablation and mapping technology
- Procedural standardization; stable, predictable efficacy
- Reduced complexity, complications and procedure time

Studies starting in 2010 led to guidelines now supporting AF ablation as 1st line therapy⁴



VT: Historic 5-8% Growth¹

- Large, heterogeneous (and sick) patient population (1.6M patients)
- Market in need of purpose-built catheter addressing VT-specific requirements
 - Lower rate of complications
 - Safe ablation of large, deep lesions
 - Low-risk (endocardial) approach
 - Catheter stability
 - Hemodynamic management

VANISH 2 and PAUSE-SCD studies provide emerging evidence for VT ablation as a 1st line therapy^{2,3}

1) The current catheter market size, historical and future market growth are based on management's analysis and calculations using internal and third-party estimates and resources, subject to certain assumptions and limitations.

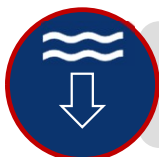
2) Sapp JL, Tang ASL, Parkash R, Stevenson WG, et al. Catheter Ablation or Antiarrhythmic Drugs or Ventricular Tachycardia. N Engl J Med 2024 Nov 16. doi: 10.1056/NEJMoa2409501

3) Tung R, Xue Y, Chen M, Jiang C, et al. First-Line Catheter Ablation of Monomorphic Ventricular Tachycardia in Cardiomyopathy Concurrent With Defibrillator Implantation: The PAUSE-SCD Randomized Trial. Circulation. 2022;145:1839–1849

4) Ding WY, Pearman CM, Bonnett L, et al. Complication rates following ventricular tachycardia ablation in ischaemic and non-ischaemic cardiomyopathies: a systematic review. Journal of Interventional Cardiac Electrophysiology (2022) 63:59–67

Challenges of Current VT Ablation Catheters

Current Products are Repurposed Catheters Designed for Atrial Ablations



Lack of Depth for Effective Lesions



High Risk of Hemolysis



Epicardial Approach Required for Deep Lesions Adds Risk



Lack of Stability in Moving Ventricular Structures



Irrigation Required in Fluid Compromised Patients



Thermal Effect/Steam Pop



Nitroglycerin Utilized to Reduce Vasospasm



Electrical / Pulsed Current

11.5% Total Procedural Complication Rate with Current Technologies^{1,2}

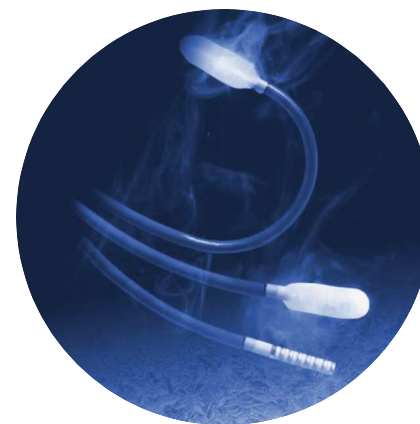
1) Ding WY, Pearman CM, Bonnett L, et al. Complication rates following ventricular tachycardia ablation in ischaemic and non-ischaemic cardiomyopathies: a systematic review. *Journal of Interventional Cardiac Electrophysiology* (2022) 63:59–67
2) Cheung JW, Yeo I, Ip JE, et al. Outcomes, Costs, and 30-Day Readmissions After Catheter Ablation of Myocardial Infarct–Associated Ventricular Tachycardia in the Real World. *Circ Arrhythm Electrophysiol*. 2018;11:e006754

Ultra Low Temperature Ablation (ULTA): Purpose Built for VT Ablation

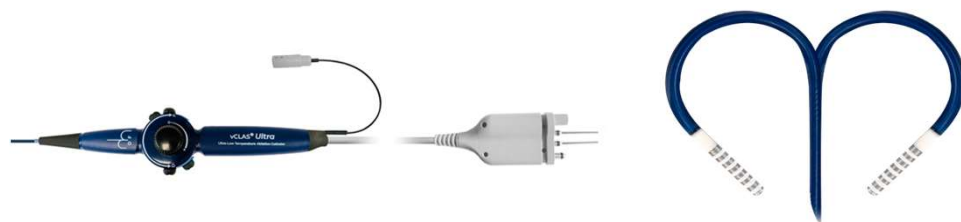
Clinically Tested in Patients with Ischemic and Non-Ischemic Cardiomyopathy

Overview

- ❖ Designed to address all VTs
- ❖ Durable lesions of **titratable** depth and size
- ❖ **Endocardial ablations** of mid-myocardial scar
- ❖ Catheter **stability** during energy delivery
- ❖ Time and effort: efficient procedures with **few lesions**
- ❖ **No irrigation** simplifies hemodynamic management
- ❖ **Open platform** works with current mapping technologies

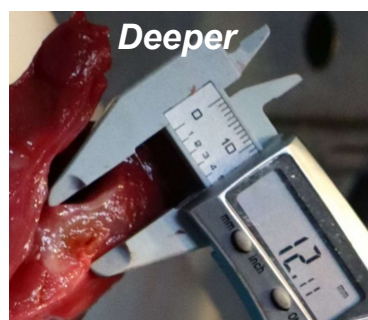
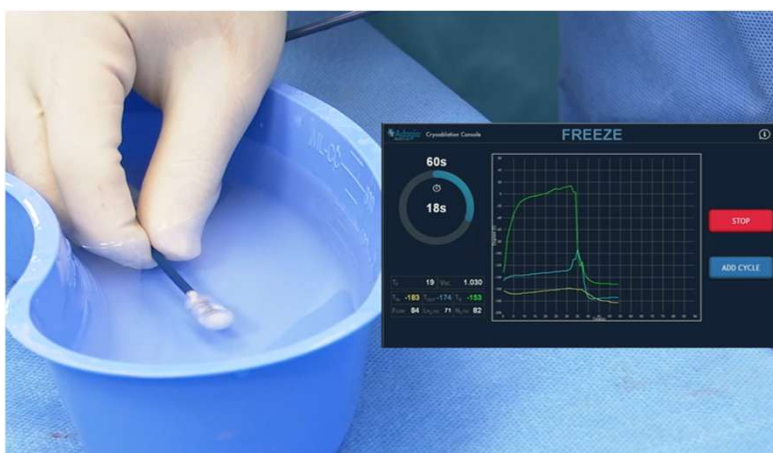


Ablative power to produce large footprint, depth-controlled endocardial lesions ≥ 10 mm, unaffected by the presence or location of the scar

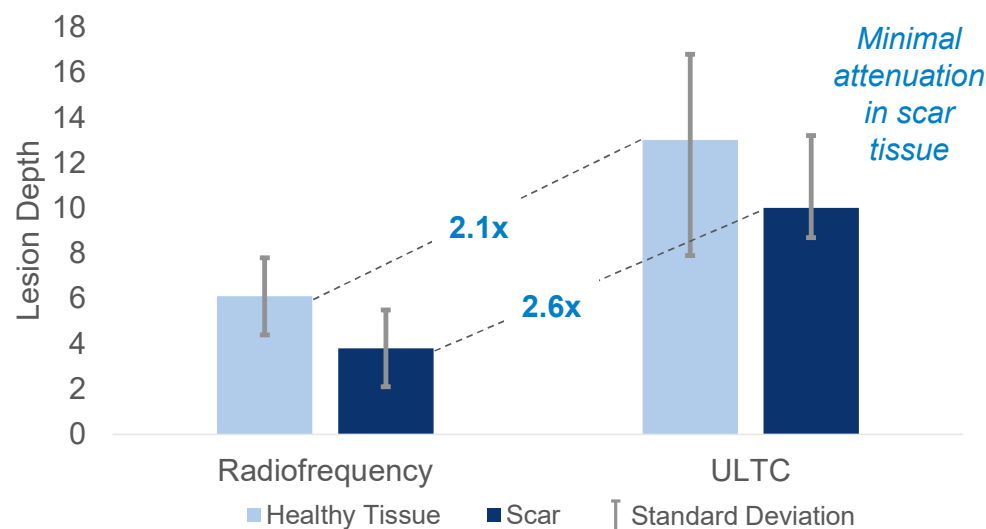


Greater Than 2x Lesion Depth with ULTA

ULTA Freeze and Lesions (Pre-Clinical)



Ventricle Depth from Different Energy Sources¹



- ✓ Deep (as well as large area) ischemic scars
- ✓ Mid-myocardial non-ischemic scars
- ✓ All-cause sub-epicardial circuits from endocardium

Note: Video courtesy Dr. Petr Neuzil, Nemecina Na Homolce, Prague, CZ. Preclinical images are adopted from Verma et al.

1) De Potter T, Balt, JC, Boersma L, et al. First-in-Human Experience With Ultra-Low Temperature Cryoablation for Monomorphic Ventricular Tachycardia. J Am Coll Cardiol EP 2023; 9(5):686-691;

Verma A, Essebag V, Neuzil P, et al. Cryocure-VT: the safety and effectiveness of ultra-low-temperature cryoablation of monomorphic ventricular tachycardia in patients with ischaemic and non-ischaemic cardiomyopathies. EP Europace 2024; 26(4):euae076

FULCRUM-VT* Pivotal Study – vCLAS First Generation

84%

Freedom from ICD Shock
at 6 months

2.4%

Major Adverse Events
vs. 10-18% for RF and PFA ablation**

78%

Reduction or Elimination of AAD
at 6 months

>50%

Reduction in Number of Lesions
vs. RF, PFA and PFA/ RF ablation***

Overview

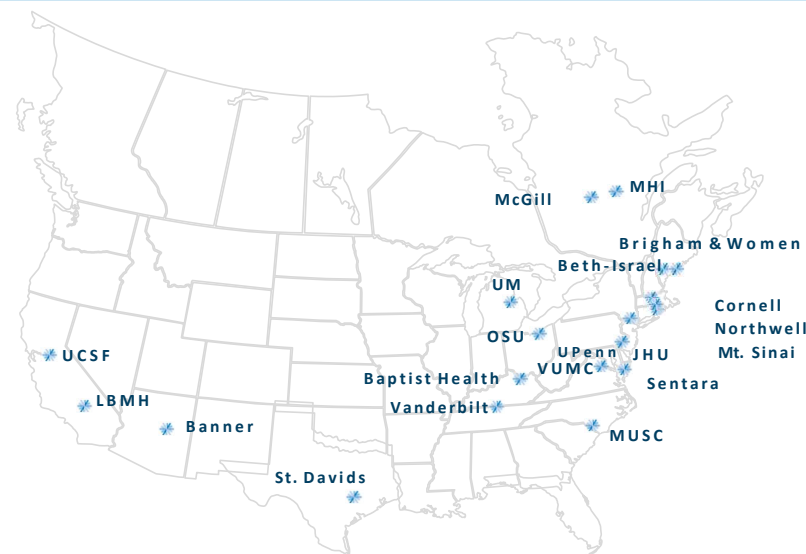
Study Design

- ❄ Single arm; 209 patients across ~20 sites
- ❄ Ischemic cardiomyopathy / Non-ischemic cardiomyopathy
- ❄ Endocardial only
- ❄ PMA Submitted May 2026

Proposed Indication:

- ❄ Treatment of drug-refractory, recurrent, sustained monomorphic ventricular tachycardia in patients with ischemic or non-ischemic structural heart disease

FULCRUM-VT Centers



* FEASIBILITY OF ULTRA-LOW TEMPERATURE CRYOABLATION FOR RECURRING MONOMORPHIC VT, NCT #05675865 Source: Adagio Medical CS-300. Data on File

** Excludes registry studies.

*** Per HRS 2026 late breaker sessions

Compassionate Use Cases

Highlights Clinical Need for vCLAS

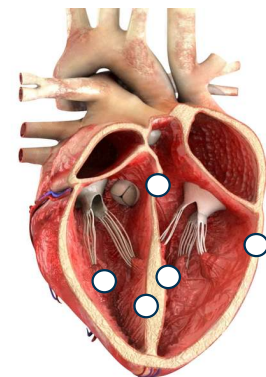
Selected Case Details

	Clinical Situation	Treatment History Prior to vCLAS
Patient 1	Surgical repair of LV aneurism; Hypertrophic basal lateral scar	2 prior RF ablations, including through CS - No epicardial ablation option
Patient 2	ARVC with moderator band VT	3 prior RF ablations
Patient 3	ARVC (epicardial scar)	3 prior RF ablations - No epicardial ablation option due to RCA proximity
Patient 4	- Basal septal scar LV with anterior and inferior involvement - Tissue thickness 10-15 mm	5 prior RF ablations
Patient 5	Hypertrophic LV with apical aneurism	4 prior ablations, including RF, off-label focal PFA + ethanol injection

Adagio receives vCLAS compassionate use requests regularly and cases are ongoing

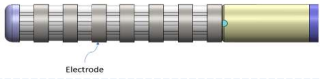
Common Clinical Studies

- Multiple failed prior ablations
 - RF, PFA, Dual Energy
- Thick target tissue
- Likely mid-myocardial / sub-epicardial targets
- Lack of epicardial ablation option

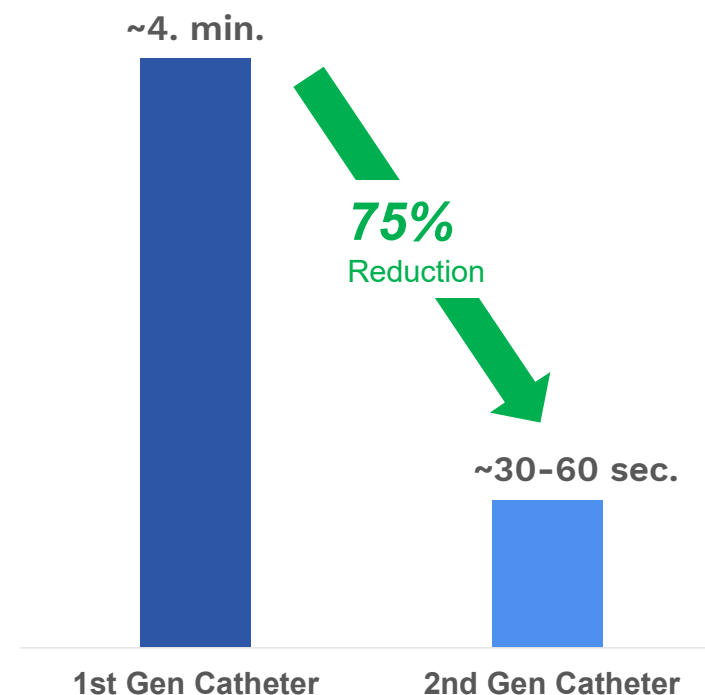


Next Generation vCLAS Ultra: Faster • Colder • Deeper

FULCRUM-VT Expansion Trial: CMS Approved to Cover Trial Cost and Enrollment Underway

	1st Gen	2nd Gen
Image of Cryoablation Element		
Sheath Compatibility	9 Fr	8.5 Fr
Shaft Stiffness Profile	Uniform	Variable
Bi-Directional Deflection	F/F	D/F
Ablation Element Length	15 mm	12 mm
Number of Electrodes	8	6
# of Freezes per Lesion	2	1
COGS	—	> 50% reduction

Freeze Time Per Lesion Reduction*



* K. Dyrda et al. Initial Pre-Clinical Evaluation of the Augmented Ultra-Low Temperature Cryoablation Catheter for Ventricular Ablations. J Cardiovasc Electrophysiol 2026

First Human Case: Next-Gen vCLAS Ultra System

Compassionate Use Case at Hospital of the University of Pennsylvania (HUP)

- **Patient Profile** Non-ischemic cardiomyopathy with a history of multiple failed radiofrequency (RF) and coronary venous alcohol ablations for ventricular tachycardia (VT)
- **Regulatory Pathway** Procedure performed under FDA Expanded Access authorization
- **Early Outcome** Patient remains free from VT recurrence at two-month follow-up

-170°C

Single-freeze ablation temperature

50–75%

Potential reduction in ablation time*

≤30 min

Shorter ablation time vs. first-generation system*

**Based on pre-clinical data*

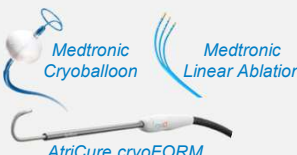
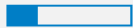
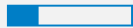
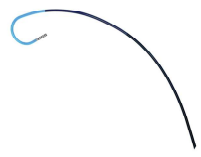
“...The proven safety profile of ULTA has allowed physicians to confidently ablate near critical structures — an increasingly important consideration in modern VT practice...”

...Most Importantly vCLAS Ultra provides us with the potential for a single catheter capable of addressing the full range of substrates we encounter in real-world practice”

Dr. Greg Supple | Director of Inpatient EP Services at HUP, Treating Physician

ULTA vs. Traditional Cryo

Comparison of Cryogens Used in Medical Devices for Cardiac Applications

Device	Example	Cryogen	Approx. Min. Cryogen Temp.	Approx. Ablation Element Temp.	Cooling Power	Use Case	Lesion Depth	Limitations / Advantages
Traditional Cryo (Nitrous Oxide-Based)	 Medtronic Cryoballoon Medtronic Linear Ablation AtriCure cryoFORM	Nitrous oxide	-85°C	-60°C	 Low	Endocardial; limited to atrial applications	 Shallow; ineffective for ventricular ablation	✗ Requires occlusion of flow; not suitable for thick myocardial tissue
Adagio MEDICAL ULTA	 Adagio vCLAS	Near-critical nitrogen	-195°C	-145°C	 High	Endocardial including ventricular ablation	 Deep; effective even in high-perfusion areas	✓ Enables durable lesions in thick myocardial tissue
Adagio MEDICAL Next Gen ULTA	 Adagio Next Gen	Critical Nitrogen with on-tip expansion cooling	-195°C	-170°C	 Very High	Endocardial and ventricular ablation	 Deep; effective in high perfusion areas	✓ Shorter ablation times due to enhanced thermal gradient ✓ Lower operating pressures improve procedural safety ✓ Optimized lesion control, ability to titrate treatment, and overall procedural efficiency

Established U.S. Reimbursement

VT Ablation Covered by Existing Codes¹

Existing U.S.
Reimbursement

\$25-32k

Inpatient (DRG) Payment Amount

~40%

% of VT Ablation Procedures

\$31.7k

Outpatient (APC) Payment Amount

~60%

% of VT Ablation Procedures

Breakthrough Designation Increases Likelihood of Additional Payment Through NTAP²

New Technology Add-On Payment (NTAP) for Inpatient Procedures

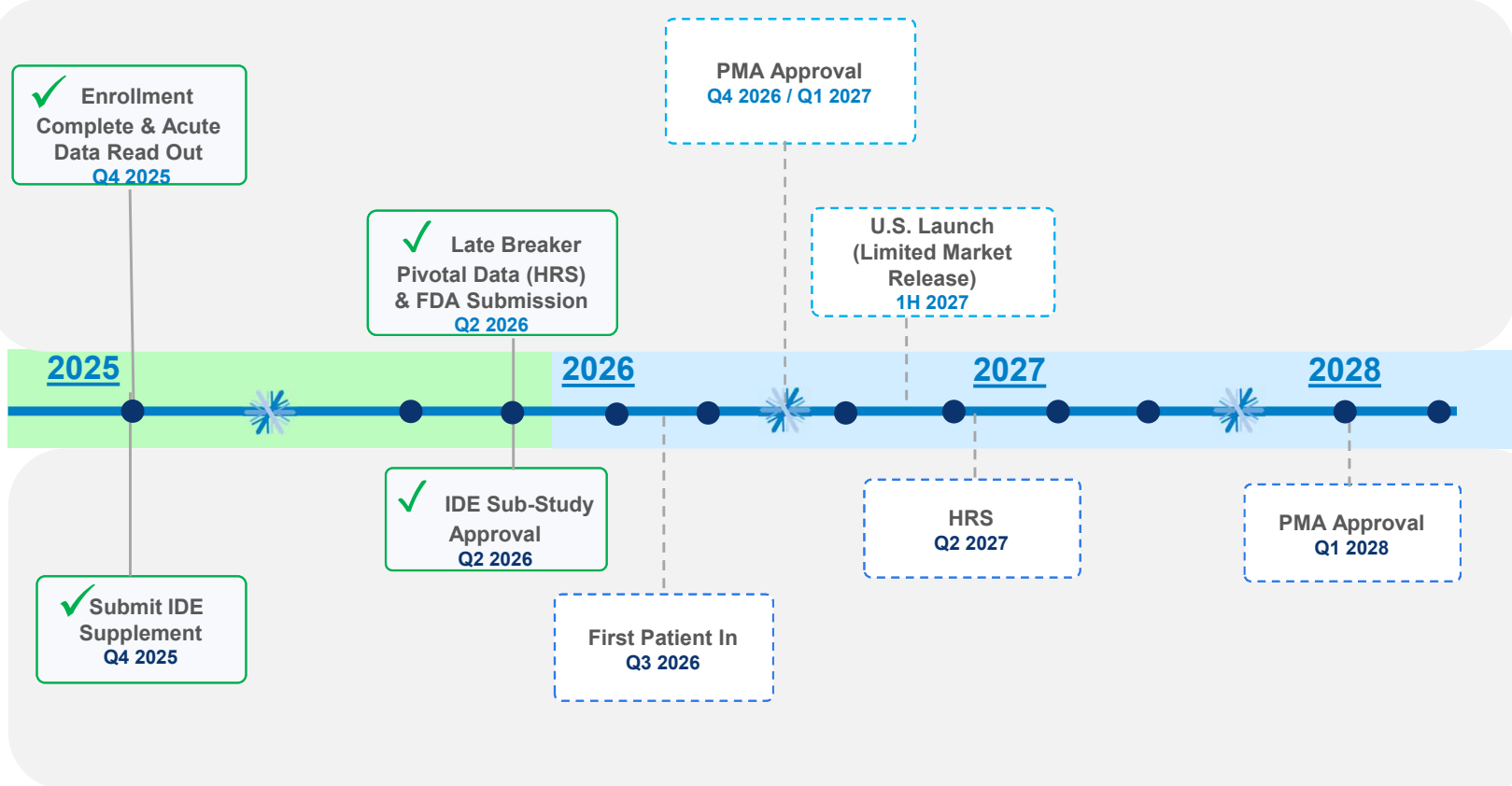
- ✦ Goal of NTAP is to cover the majority (up to 65%) of costs in excess of DRG³
- ✦ Breakthrough Designation reduces the criterion for NTAP (Adagio grandfathered into repealed NTAP rules⁴)
 - Cost – higher charge per case
 - ✓ Substantial clinical improvement – ***waived by CMS for devices with Breakthrough Designation***
 - ✓ Newness – ***waived by CMS for devices with Breakthrough Designation***

1) 2027 Codes; Outpatient code is proposed
 2) The incremental payment gets added to the standard payment for the intervention
 3) Payment amount varies and depends on hospital specific charges and metrics
 4) BDD must have been granted prior to Sept 30, 2026, and FDA approval must be granted by May 1, 2028

Anticipated Regulatory Timeline & Major Milestones

**vCLAS
ULTA
System**

**Next
Gen
vCLAS
Ultra
System**



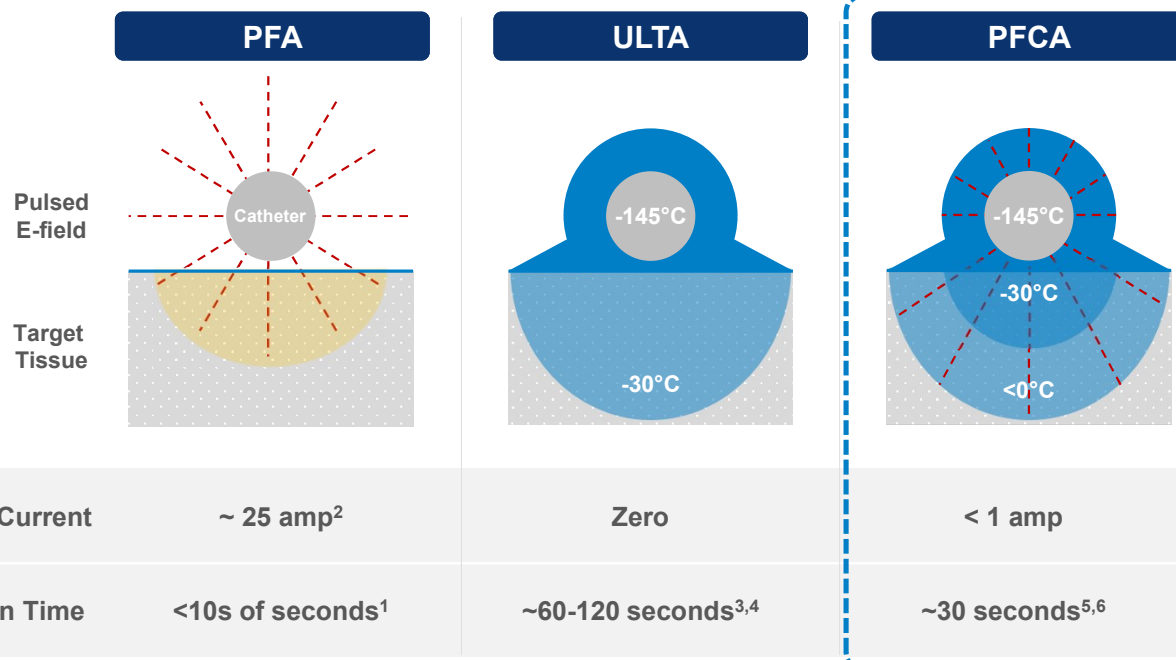
✓ Complete - -Upcoming

Pulsed Field Cryoablation Pipeline Technology & IP

Desired Depth with Less Energy than PFA Alone

Increased impedance of frozen tissue dramatically reduces PFA current

- ❄ Consistent tissue contact
- ❄ No phrenic nerve capture
- ❄ No or minimal skeletal muscle activation
- ❄ No or minimized microbubbles
- ❄ No or minimized coronary spasm vs PFA



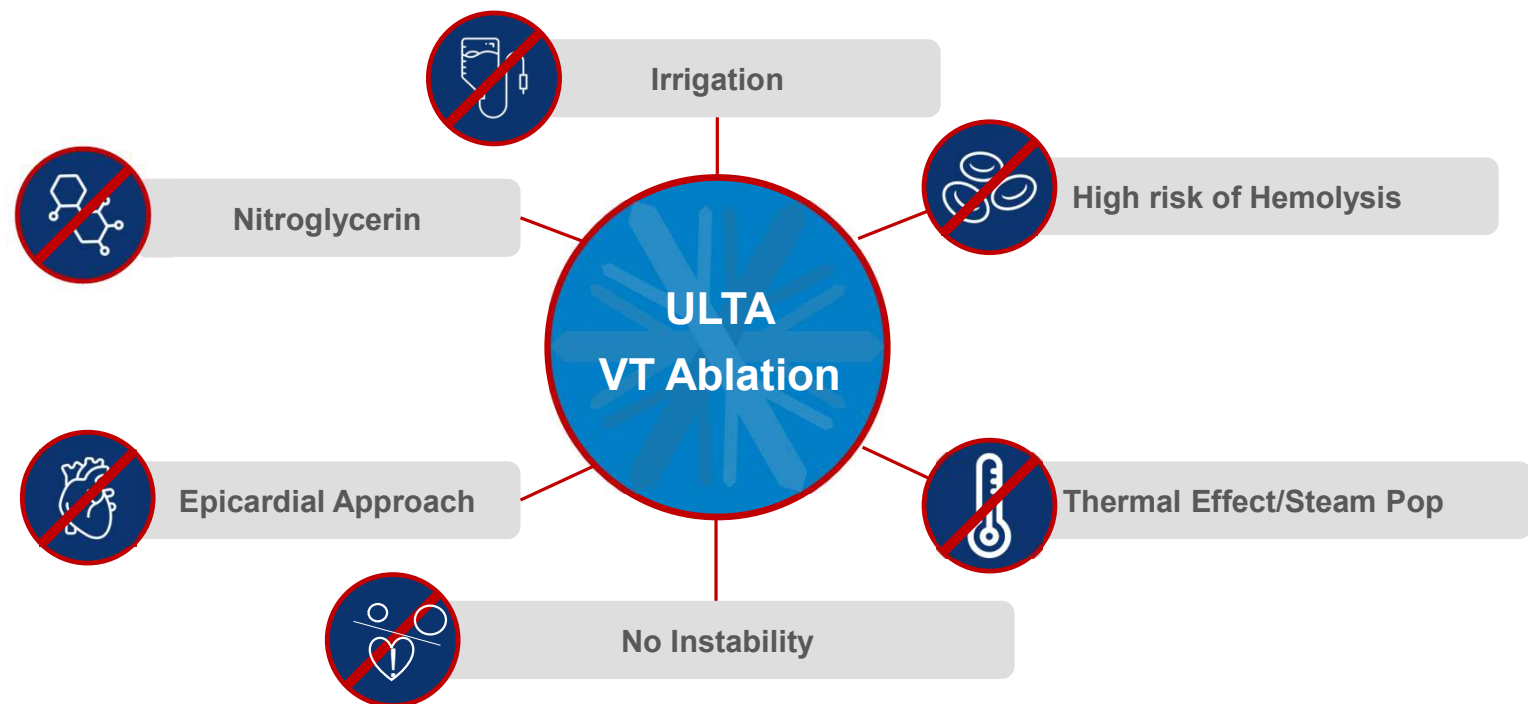
Demonstrated in AF through the PARALLEL study – but even more applicable to VT

1) Shapira-Daniels A, et al. Circ Arrhythm Electrophysiol 2019
 2) Verma A, et al. J Cardiovasc Electrophysiol 2022
 3) De Potter T, et al. JACC EP 2022

4) De Potter T, et al. JACC EP 2023
 5) Essebag V et al. J. Cardiovasc Electrophysiol 2025
 6) Dewland T, et al. HRS 2023, submitted to JACC EP

Adagio Medical: VT Ablation without Compromise

Purpose-Built Solution to Effectively Treat VT while Avoiding Challenges of Current Technologies



Ultra-Low Temperature Ablation – Deep, Fast, Titratable

Select Financials and Capitalization

(\$ in millions)	At 06/30/26
Cash and Cash Equivalents	\$7.7M
Convertible Notes Payable (including accrued interest)	\$24.8M
Shares Outstanding	22.2M
Total Base Warrants (\$10 ex. price)	7.5M
Total Convert Warrants (\$24 ex. price)	1.5M
Total PIPE Warrants (\$1.71 ex. price)	12.0M
Total Pre-funded PIPE Warrants	3.0 M

October 2025 PIPE of up to \$50M

To Advance vCLAS and vCLAS Ultra

October 2025 Financing of Up to \$50 Million

Adagio closed a private investor confidence in our proprietary, disruptive technology for VT and validating our product and FDA pathway

- **\$19 million** in upfront funding
- **\$31 million** tied to achievement of **3 milestones** (\$10 million each) each expiring upon the earlier of 5 years or 30 days following the achievement of each milestone:

- | | |
|---|---------------------------|
| 1. Pivotal Data Readout ¹ | ✓ Achieved April 26, 2026 |
| 2. FDA Approval of vCLAS 1 st generation ULTA technology | Expected by Year End 2026 |
| 3. FDA Approval of vCLAS Ultra next-gen ULTA technology | Expected by Early 2028 |

Exercise of outstanding Warrants already assumed in fully diluted share count

1) Tranche A pivotal data readout warrants expired unexercised

Validation From Leading Healthcare Investors



Additional leading healthcare investors

Investment Highlights



Two-Year Lead with Purpose Built Catheter to Address VT Ablations without Compromises



Addressing Underserved, 6% Penetrated, \$5.8 Billion VT Ablation Market¹



Best-in-Class Results from Rigorous CRYOCURE-VT and FULCRUM-VT Studies



FDA Approval of vCLAS as First Approved Purpose-Built VT Catheter Expected Q4/2026



Breakthrough Device Designation from FDA



Next Gen ULTA Addressing Evolving Needs of Market Enrolling; FDA Approval Expected Q1 2028



Established Reimbursement with VT Ablation Covered by Existing Codes

¹⁾ Market size and current market penetration are based on management's analysis and calculations using internal and third-party estimates and resources, subject to certain assumptions and limitations.

