



December 3, 2025

Investor Presentation

Piper Sandler Healthcare Conference

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Forward Looking Statements

This presentation contains forward-looking statements that involve substantial risks and uncertainties. All statements, other than statements of historical facts, contained in this presentation, including statements regarding the potential of our Proprietary Ultra Low Temperature Cryoablation technology, the durability and reproducibility of the clinical data from our FULCRUM-VT pivotal study, our research, development and regulatory plans, and our strategy, future operations, future financial position, future revenues, projected costs, prospects, plans and objectives of management, are forward-looking statements. The words “anticipate,” “believe,” “estimate,” “expect,” “intend,” “may,” “might,” “plan,” “predict,” “project,” “target,” “potential,” “will,” “would,” “could,” “should,” “continue,” and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. These forward-looking statements speak only as of the date of this presentation and are subject to a number of known and unknown risks, assumptions, uncertainties, and other factors that may cause our actual results, levels of activity, performance, or achievements to be materially different from those expressed or implied by any forward-looking statements and which may be beyond our control. We caution you that these statements are based on a combination of facts and factors currently known and projections of the future, which are inherently uncertain. Factors that may cause actual results to differ materially from current expectations include, but are not limited to, the ability to implement business plans, forecasts and other expectations after the recently completed business combination, the outcome of any legal proceedings that may be instituted against us, the ability to recognize the anticipated benefits of the recently completed business combination, which may be affected by, among other things, competition, our ability to grow and manage growth profitability, and our ability to meet Nasdaq’s listing standards, risks that internal and external costs required for ongoing and planned activities may be higher than expected, which may cause us to use cash more quickly than we expect or change or curtail some of our plans, or both; risks that our expectations as to expenses, cash usage, and cash needs may prove not to be correct for other reasons such as changes in plans or actual events being different than our assumptions, our ability to achieve future financial targets, changes in our business or external market conditions, challenges inherent in developing, manufacturing, launching, marketing, and selling new products, interruptions or delays in the supply of components or materials for, or manufacturing of, our products, unanticipated increases in costs or expenses, continued or sustained budgetary, inflationary, or recessionary pressures, uncertainties in contractual relationships, reductions in research and development spending or changes in budget priorities by customers, uncertainties relating to our research and development activities, potential product performance and quality issues, and intellectual property risks. Risks regarding our business are described in detail in our Securities and Exchange Commission (“SEC”) filings, our Annual Report on Form 10-K for the year ended December 31, 2024, our Quarterly Report on Form 10-Q for the quarter ended March 31, 2025, and our other filings with the SEC, which are available on the SEC’s website at www.sec.gov. We may not actually achieve the plans, intentions or expectations disclosed in our forward-looking statements, and you should not place undue reliance on our forward-looking statements. Actual results or events could differ materially from the plans, intentions and expectations disclosed in the forward-looking statements we make. The forward-looking statements contained in this presentation reflect our current views with respect to future events, and we assume no obligation to update any forward-looking statements except as required by applicable law.

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We have based our estimates of the total addressable market and growth forecasts on a number of internal and third-party estimates and resources, including, without limitation, third party reports and the experience of the management team across the industries. While we believe our assumptions and the data underlying our estimates are reasonable, these assumptions and estimates may not be correct and the conditions supporting such assumptions or estimates may change at any time, thereby reducing the predictive accuracy of these underlying factors. In addition, the novelty of the markets for our products may make our assumptions and estimates more uncertain. As a result, our estimates of the total addressable market and growth forecasts for our products are subject to significant uncertainty and may prove to be incorrect. If third-party or internally generated data prove to be inaccurate or we make errors in our assumptions based on that data, the total addressable market for our products may be smaller than we have estimated, our future growth opportunities and sales growth may be impaired, any of which could have a material adverse effect on our business, financial condition and results of operations.

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Over 200 Combined Years of Med Tech Experience



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*Chief Financial Officer &
Chief Business Officer*



Alex Babkin
Chief Technology Officer



Nabil Jubran
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Baylis
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Baxter

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**BECKMAN
COULTER**

STEREOTAXIS

Adagio Medical Overview

Proprietary Ultra Low Temperature Cardiac Ablation (ULTC): The Coolest Innovation in Ventricular Ablation

Large Market with Significant Unmet Need

- * Estimated \$5.8B total addressable market (TAM) for ventricular tachycardia (VT) ablation¹
- * Only 6% of TAM is served with existing technologies, which were all designed for Atrial Fibrillation (AF)¹
- * Ablation moving to first line treatment option for ventricular arrhythmias
- * Established reimbursement

2-Year Competitive Head Start within VT

- * 2-year head start over other purpose-designed VT systems
- * Improved safety, effectiveness and usability demonstrated through CE mark study
- * CE Mark April 2024
- * 350+ patients treated²



U.S. FULCRUM-VT Pivotal IDE Enrollment Completed

- * Granted FDA Breakthrough Designation April 2025
- * 209 patients
- * Pivotal data to be presented at HRS 2026 in April 2026

Strong IP and Pipeline

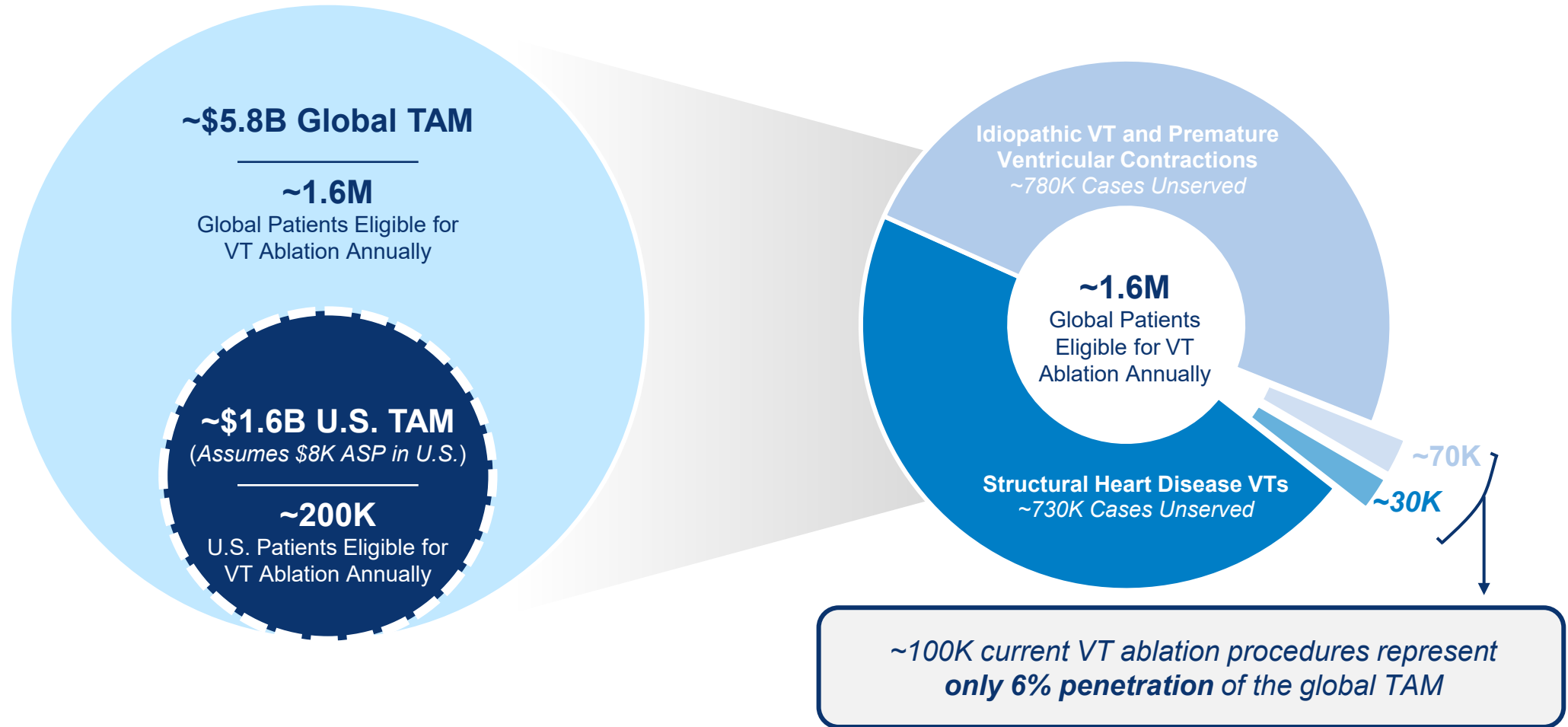
- * Robust IP covering ULTC and Pulsed Field Cryoablation (PFCA)
- * Product design optimization program focused on enhanced next generation devices

1) Based on management's analysis and calculations using internal and third-party estimates and resources, subject to certain assumptions and limitations.
2) As of November 30, 2025

Estimated \$5.8B Global TAM for VT Ablation

Underpenetrated Market with Meaningful Growth Potential and Established U.S. Reimbursement

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Note: Market size, number of procedures and patients, and current market penetration are based on management's analysis and calculations using internal and third-party estimates and resources, subject to certain assumptions and limitations.

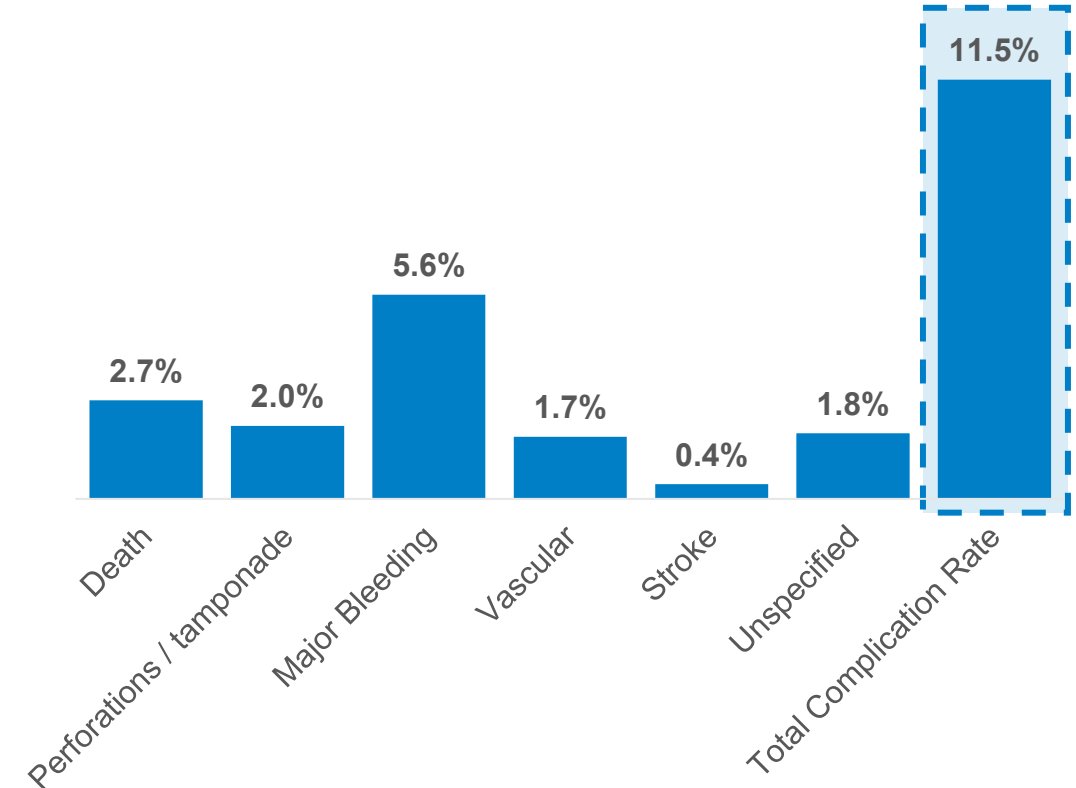
Challenges of Current VT Ablation Catheters

Current Products Were Designed for Atrial Ablations

Existing Product Drawbacks

- * Lack depth for effective lesions in the ventricle
- * Inadequate lesion durability leads to recurrence of VT
- * “Thermal Effect” leads to migrating microbubbles
- * Current catheters require irrigation in fluid compromised heart failure patients
- * Intensely contracting ventricular structures require catheter stability not provided by current catheters
- * Risk of vasospasm
 - Can cause stroke
 - Nitroglycerin to reduce risk has associated side effects
- * Risk of hemolysis
- * Most catheters are “repurposed” AF ablation catheters

Current Procedural Complication Rates^{1,2}



The market is in need of a purpose-built treatment that can achieve lesion depth in the ventricle with low complications and high efficacy in reducing VT episodes

1) Ding WY, Pearman CM, Bonnett L, et al. Complication rates following ventricular tachycardia ablation in ischaemic and non-ischaemic cardiomyopathies: a systematic review. Journal of Interventional Cardiac Electrophysiology (2022) 63:59–67
 2) Cheung JW, Yeo I, Ip JE, et al. Outcomes, Costs, and 30-Day Readmissions After Catheter Ablation of Myocardial Infarct–Associated Ventricular Tachycardia in the Real World. Circ Arrhythm Electrophysiol. 2018;11:e006754

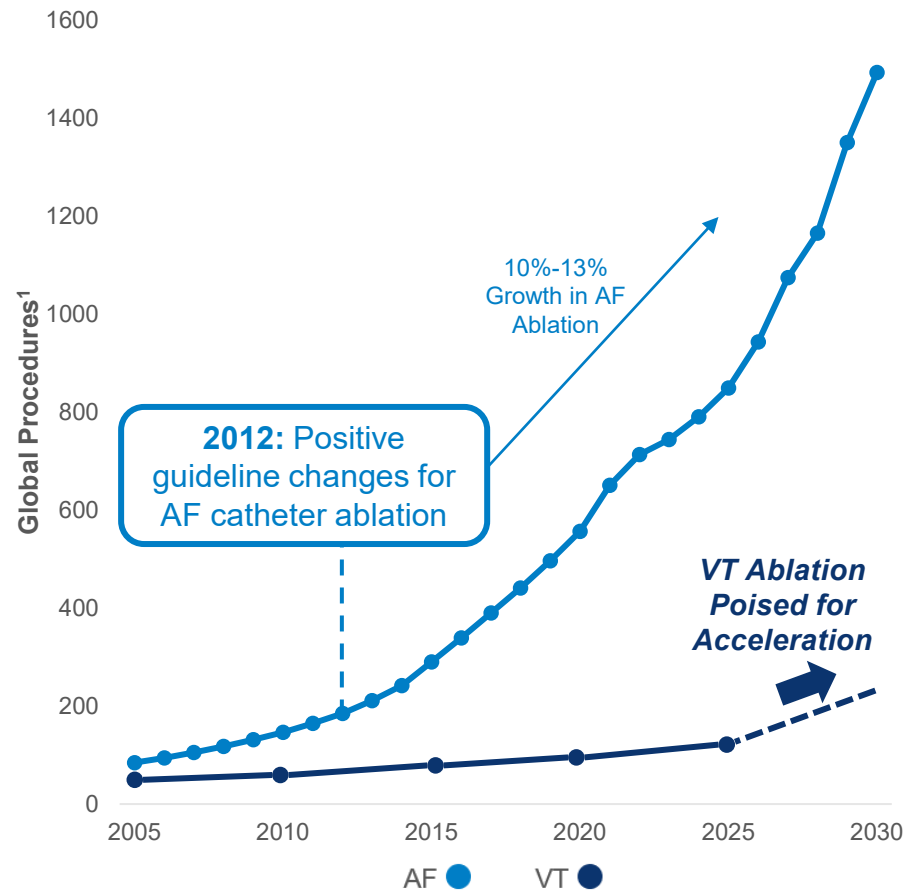
VT Market Poised for AF-Like Acceleration

Fueled by Data Supporting Guidelines and Purpose-Built VT Solution

AF: Historic 10-13% Growth¹

- ✦ Large patient population (~12M patients)
- ✦ Significant investment in ablation and mapping technology
- ✦ Procedural standardization; stable, predictable efficacy
- ✦ Reduced complexity, complications and procedure time

Studies starting in 2010 led to guidelines now supporting AF ablation as 1st line therapy⁴



VT: Historic 5-8% Growth¹

- ✦ Large, heterogeneous (and sick) patient population (1.6M patients)
- ✦ Market in need of purpose-built catheter addressing VT-specific requirements
 - Lower rate of complications
 - Safe ablation of large, deep lesions
 - Low-risk (endocardial) approach
 - Catheter stability
 - Hemodynamic management

VANISH 2 and PAUSE-SCD studies provide emerging evidence for VT ablation as a 1st line therapy^{2,3}

1) The current catheter market size, historical and future market growth are based on management's analysis and calculations using internal and third-party estimates and resources, subject to certain assumptions and limitations.
 2) Sapp JL, Tang ASL, Parkash R, Stevenson WG, et al. Catheter Ablation or Antiarrhythmic Drugs or Ventricular Tachycardia. N Engl J Med 2024 Nov 16. doi: 10.1056/NEJMoa2409501
 3) Tung R, Xue Y, Chen M, Jiang C, et al. First-Line Catheter Ablation of Monomorphic Ventricular Tachycardia in Cardiomyopathy Concurrent With Defibrillator Implantation: The PAUSE-SCD Randomized Trial. Circulation. 2022;145:1839–1849
 4) Ding WY, Pearman CM, Bonnett L, et al. Complication rates following ventricular tachycardia ablation in ischaemic and non-ischaemic cardiomyopathies: a systematic review. Journal of Interventional Cardiac Electrophysiology (2022) 63:59–67

vCLAS Catheter Purpose Engineered for VT Ablations

Clinically Tested in Patients with Ischemic and Non-Ischemic Cardiomyopathy

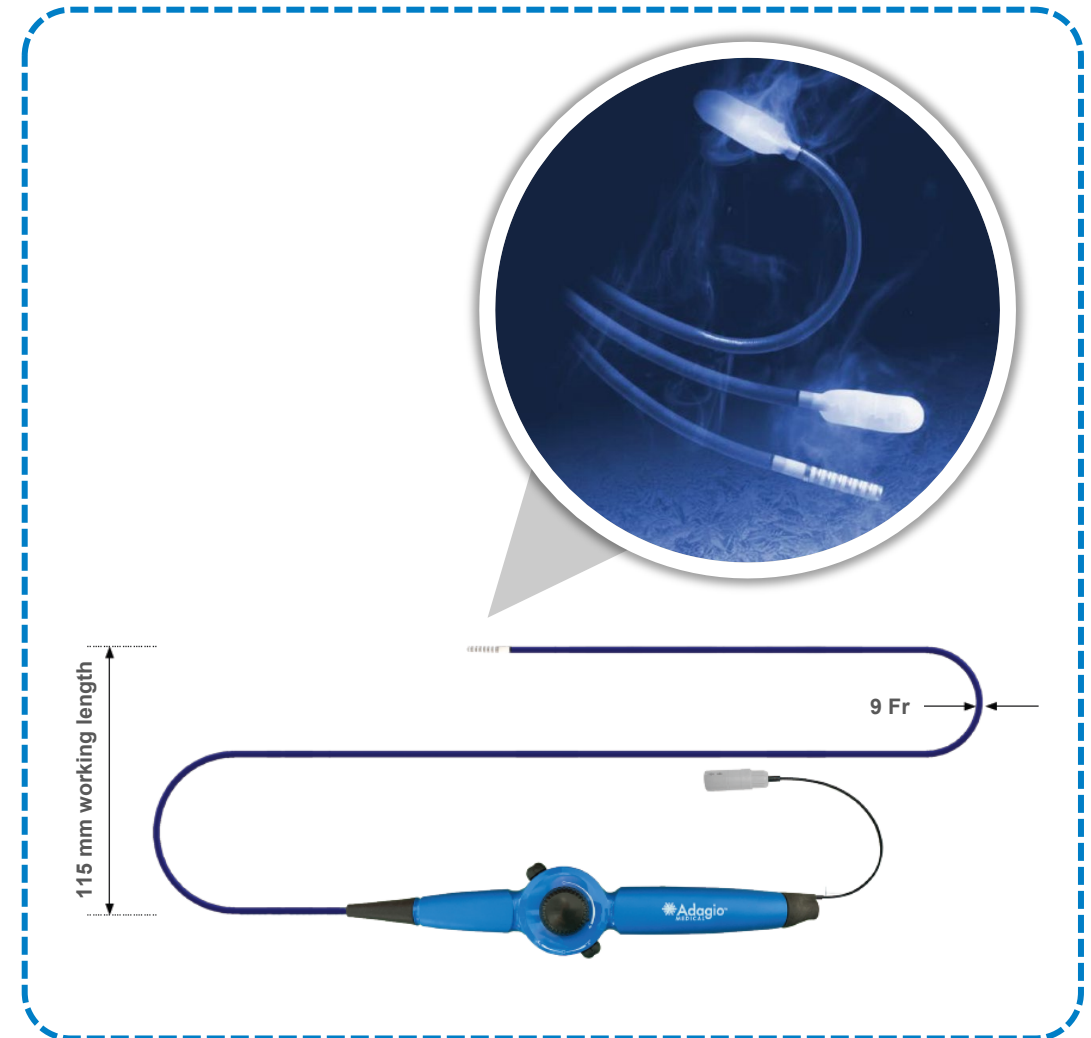
Overview

- * Durable lesions of titratable depth and size
- * Endocardial ablations of mid-myocardial scar
- * Catheter stability during energy delivery
- * Time and effort: efficient procedures with few lesions
- * No irrigation simplifies hemodynamic management
- * Open platform works with current mapping technologies



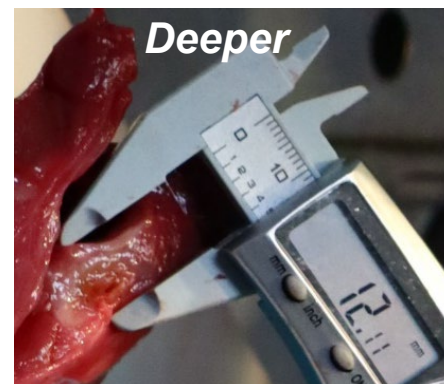
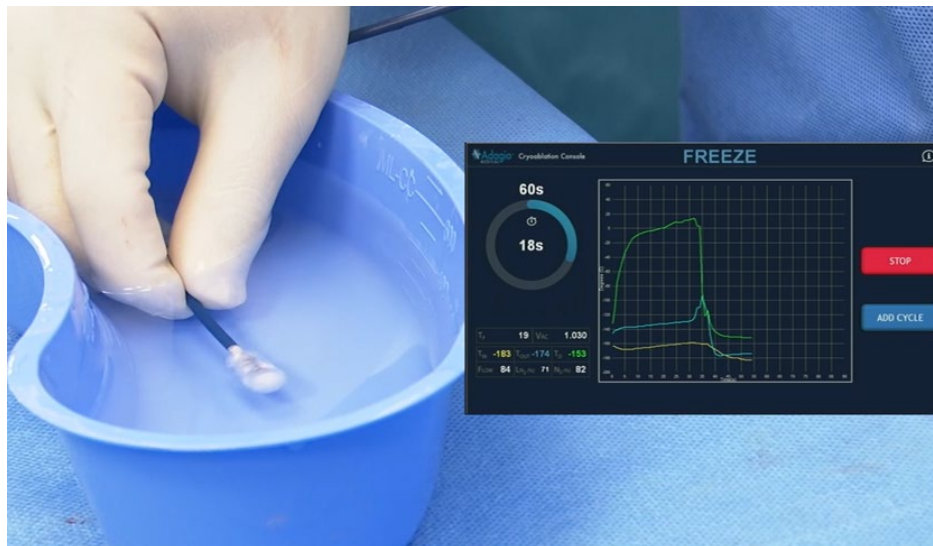
CATHETER SPECIFICATIONS

- 15 mm long cryoablation element
- 8 electrodes
- Bidirectionally deflectable

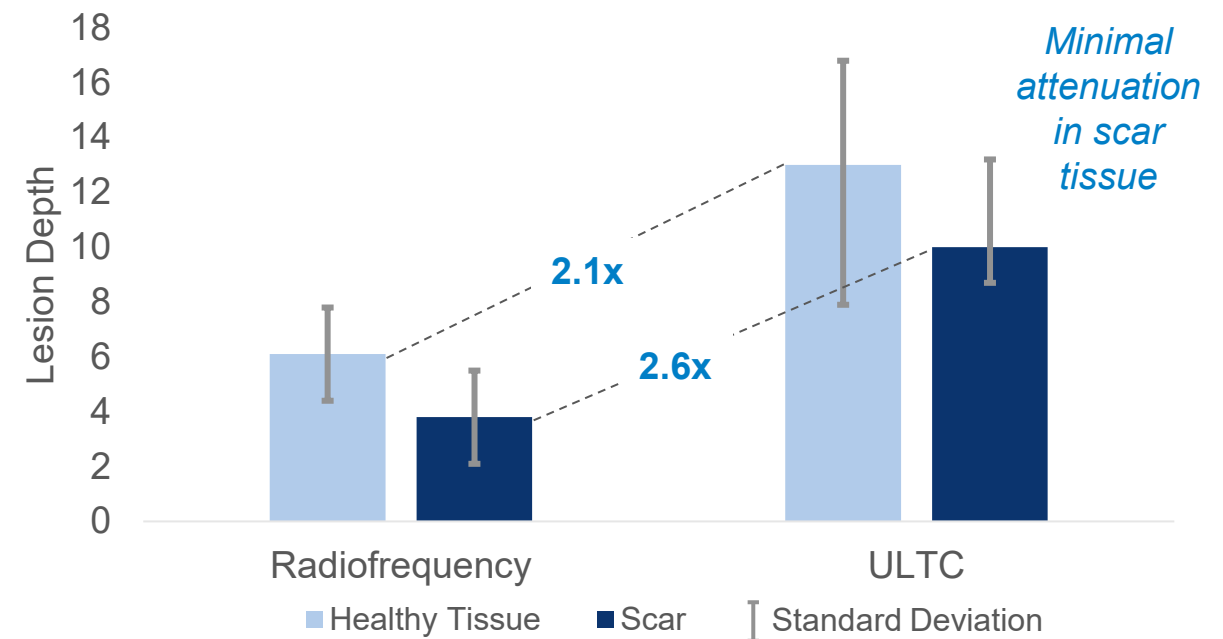


Greater Than 2x Lesion Depth with ULTC

ULTC Freeze and Lesions (Pre-Clinical)



Ventricle Depth from Different Energy Sources¹



- ✓ Deep (as well as large area) ischemic scars
- ✓ Mid-myocardial non-ischemic scars
- ✓ All-cause sub-epicardial circuits from endocardium

Note: Video courtesy Dr. Petr Neuzil, Nemecina Na Homolce, Prague, CZ. Preclinical images are adopted from Verma et al.

1) De Potter T, Balt, JC, Boersma L, et al. First-in-Human Experience With Ultra-Low Temperature Cryoablation for Monomorphic Ventricular Tachycardia. J Am Coll Cardiol EP 2023; 9(5):686-691;

Verma A, Essebag V, Neuzil P, et al. Cryocure-VT: the safety and effectiveness of ultra-low-temperature cryoablation of monomorphic ventricular tachycardia in patients with ischaemic and non-ischaemic cardiomyopathies. EP Europace 2024; 26(4):euae076

ULTC vs. Traditional Cryo

Comparison of Cryogens Used in Medical Devices for Cardiac Applications

Device	Example	Cryogen	Approx. Min. Cryogen Temp.	Approx. Ablation Element Temp.	Cooling Power	Use Case	Lesion Depth	Limitations / Advantages
Traditional Cryo (Nitrous Oxide-Based)	Medtronic Cryoballoon Medtronic Linear Ablation AtriCure cryoFORM	Nitrous oxide	-85°C	-60°C	Low	Endocardial; limited to atrial applications	Shallow; ineffective for ventricular ablation	✗ Requires occlusion of flow; not suitable for thick myocardial tissue
ULTC	Adagio vCLAS	Near-critical nitrogen	-195°C	-145°C	High	Endocardial including ventricular ablation	Deep; effective even in high-perfusion areas	✓ Enables durable lesions in thick myocardial tissue
Next Gen ULTC	Adagio Next Gen	Critical Nitrogen with on-tip expansion cooling	-195°C	-170°C	Very High	Endocardial and ventricular ablation	Deep; effective in high perfusion areas	✓ Shorter ablation times due to enhanced thermal gradient ✓ Lower operating pressures improve procedural safety ✓ Optimized lesion control, ability to titrate treatment, and overall procedural efficiency

CRYOCURE-VT Study Results

Clinical Results Supported CE Mark Approval¹

81%

Freedom From ICD Shock at 6 months

Consistent results in both ischemic and non-ischemic cardiomyopathy

- * **60%** chronic effectiveness
- * **60%** reduction in use of amiodarone
- * Significant reduction in VT Burden
- * n=64 patients

94%

ACUTE EFFECTIVENESS

97%

MORPHOLOGIES

SAFETY

0%

Major Adverse Effects

Procedural Characteristics

Average # of lesions: 9

Average Procedure Time: 185 minutes



Favorable Safety and Effectiveness Profile

Adagio Results Overcome Challenges of Currently Approved and Investigational Devices for VT

Manufacturer / Device / Study	Energy Source	Indication	Access	Procedure Time, min	# of Lesions	Irrigation Volume, L	Acute Complications ¹			Acute Effectiveness ²	Chronic Effectiveness ³
							All	Death	Stroke		
Adagio™ CRYOCURE-VT		ICM+NICM	Endocardial	188	9	0	6.3%	0%	0%	94%	60%
J&J Thermocool IDE		ICM	Endocardial	315	24	1.3	18.0%	3.4%	0%	49%	53%
Abbott LESS-VT IDE		NICM	Endocardial + Epicardial	232 ⁴	NR	0.75 ⁴	21.1%	1.2%	0.6%	93%	58%
THERMEDICAL SERF Needle		ICM+NICM	Endocardial	282	10	0.09	18.8%	6.3%	6.3%	97%	50%
BWH & JnJ SERF Needle		ICM+NICM	Endocardial	316	12	0.07 (est.)	19.5%	0%	0%	65%	40%

Source: Adagio Medical CS-300, Data on File.

Note: Note that the comparisons in the table above are not based on data from head-to-head trials and are not direct comparisons. Differences in trial designs, patient groups, trial endpoints, study sizes and other factors may impact the comparisons.

*For reference only: variability in end-points definition and lack of randomization

1) "All complications reflect the rate of "serious adverse events" although the definitions vary between the studies

2) Acute effectiveness reflects non-inducibility of the targeted VTs, although definitions vary between the studies

3) Chronic effectiveness reflects primary endpoints of the study inclusive of the freedom from recurrence at 6 months, although definitions vary between the studies

4) Index procedure only. Higher values reported in limited number of staged procedures

Approved by FDA for use in U.S.

Investigational Device in the U.S.

Radiofrequency Ablation

ICM Ischemic Cardiomyopathy

NICM Non-Ischemic Cardiomyopathy 1 2

FULCRUM-VT* Pivotal Study

Overview

Study Design

- * Single arm; 209 patients across ~20 sites
- * Ischemic cardiomyopathy
- * Non-ischemic cardiomyopathy

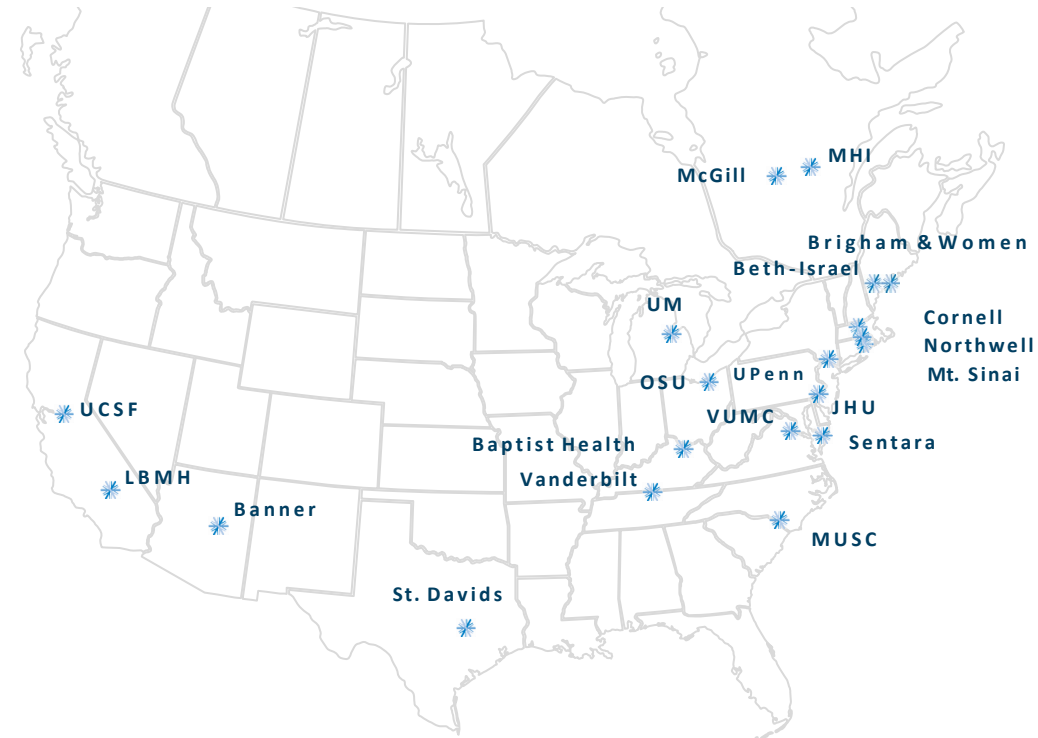
FDA Performance Goals

	Metrics	Value	Cryocure-VT Reference
Primary Safety	Major Adverse Events @ 7 days	≤ 20%	0%
Primary Effectiveness	Freedom from VT recurrence @ 6 month	≥ 50%	60%

Status

- * 100% enrolled
- * 97.4% acute clinical success
- * Breakthrough Device Designation by FDA

FULCRUM-VT Centers



Proposed Indication: treatment of drug-refractory, recurrent, sustained monomorphic ventricular tachycardia in patients with ischemic or non-ischemic structural heart disease

Compassionate Use Cases

Highlights Clinical Need for vCLAS

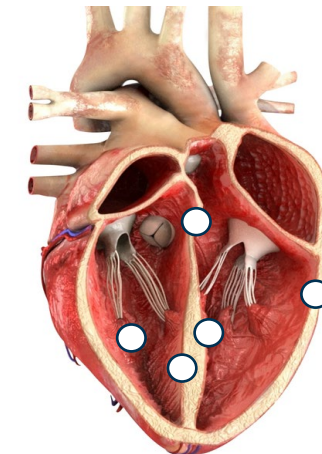
Selected Case Details

	Clinical Situation	Treatment History Prior to vCLAS
Patient 1	Surgical repair of LV aneurism; Hypertrophic basal lateral scar	2 prior RF ablations, including through CS - No epicardial ablation option
Patient 2	ARVC with moderator band VT	3 prior RF ablations
Patient 3	ARVC (epicardial scar)	3 prior RF ablations - No epicardial ablation option due to RCA proximity
Patient 4	- Basal septal scar LV with anterior and inferior involvement - Tissue thickness 10-15 mm	5 prior RF ablations
Patient 5	Hypertrophic LV with apical aneurism	4 prior ablations, including RF, off-label focal PFA + ethanol injection

Adagio receives vCLAS compassionate use requests regularly and cases are ongoing

Common Clinical Scenarios

- Multiple failed prior ablations
- Thick target tissue
- Likely mid-myocardial and/or sub-epicardial targets
- Lack of epicardial ablation option

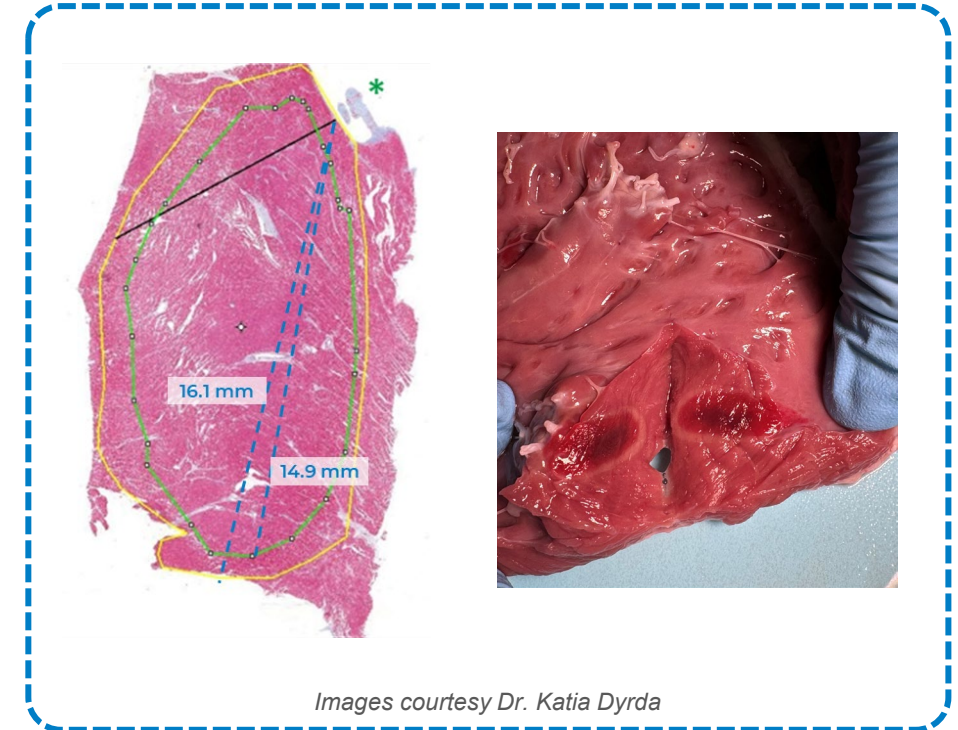


Pipeline: Next Generation ULTC – Single Freeze

Smaller • Colder • Deeper • Faster

Overview

- * 8.5 Fr sheath provides improved compatibility
- * Enabled by “new physics” – expansion of the cryogen within the distal cryoablation element
- * Lower ablation temperatures allow for faster ablation without bonus freeze
- * More flexible and deflectable shaft design enabled by lower internal pressure
- * Significant COGS reduction compared to vCLAS



Initial Pre-clinical Evaluation of the Augmented Ultra-Low Temperature Cryoablation Catheter for Ventricular Ablations

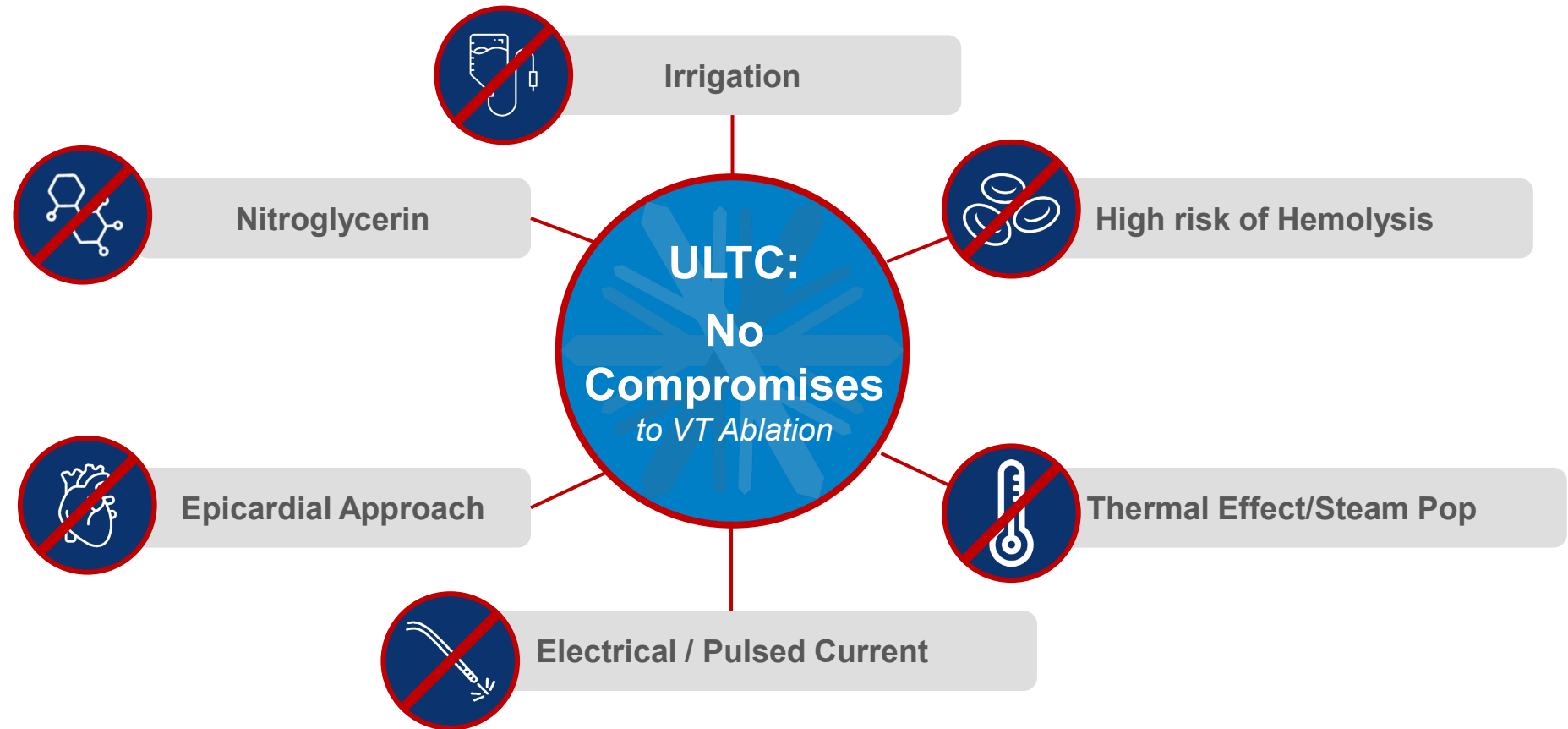
Presented at:

Heart Rhythm 25

Katia Dyrda, Atul Verma, Borislav Dinov, Thomas Fink, Santi Raffa, Tom De Potter, Vidal Essebag

Adagio Medical: VT Ablation with No Compromises

Purpose-Built Solution to Effectively Treat VT while Avoiding Challenges of Current Technologies



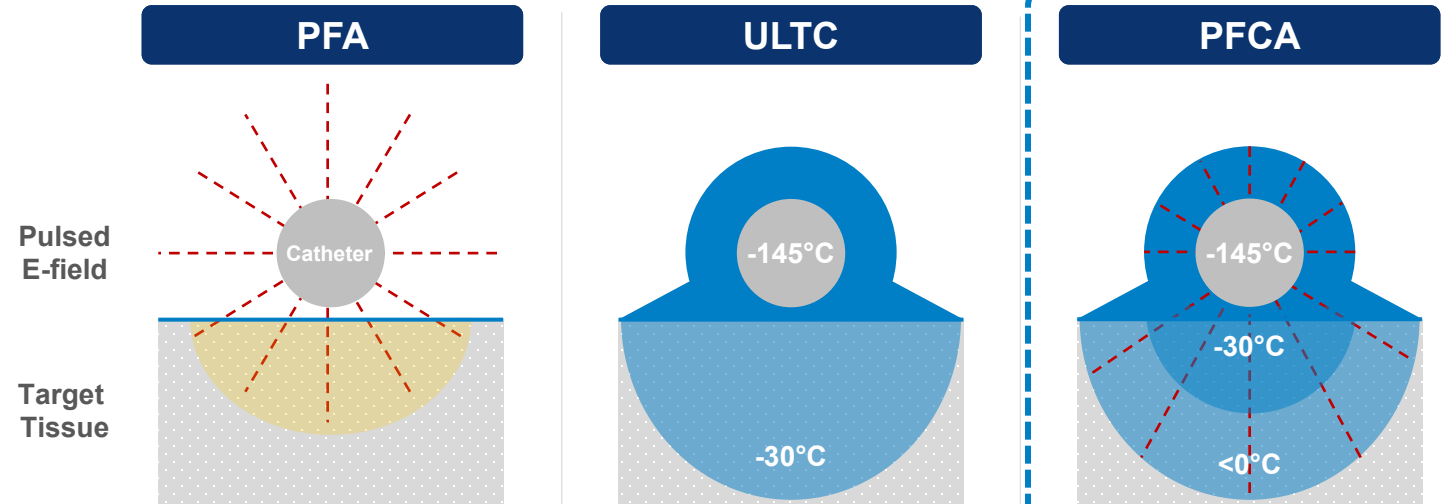
Ultra-Low Temperature Ablation – Deep, Fast, Titratable

Pulsed Field Cryoablation

Desired Depth with Less Energy than PFA Alone

Increased impedance of frozen tissue dramatically reduces PFA current

- ❄ Consistent tissue contact
- ❄ No phrenic nerve capture
- ❄ No or minimal skeletal muscle activation
- ❄ No or minimized microbubbles
- ❄ No or minimized coronary spasm vs PFA



Pulsed Current	~ 25 amp ²	Zero	< 1 amp
Ablation Time	<10s of seconds ¹	~60-120 seconds ^{3,4}	~30 seconds ^{5,6}

Demonstrated in AF through the PARALLEL study – but even more applicable to VT

1) Shapira-Daniels A, et al. Circ Arrhythm Electrophysiol 2019
 2) Verma A, et al. J Cardiovasc Electrophysiol 2022
 3) De Potter T, et al. JACC EP 2022

4) De Potter T, et al. JACC EP 2023
 5) Essebag V et al. J. Cardiovasc Electrophysiol 2025
 6) Dewland T, et al. HRS 2023, submitted to JACC EP

Select Financials and Capitalization

Sept 30, 2025 as Reported and Pro Forma for October 2025 PIPE Transaction

<i>(\$ in millions)</i>	At 9/30/25
Cash and Cash Equivalents	\$4.7M
Convertible Notes Payable (including accrued interest)	\$21.19M
Shares Outstanding	15.38M
Total Base Warrants (\$10 ex. price)	7.53M
Total Convert Warrants (\$25 ex. price)	1.50M

<i>(\$ in millions)</i>	Pro Forma At 9/30/25
Cash and Cash Equivalents	\$20.8M
Convertible Notes Payable (including accrued interest)	\$21.19M
Shares Outstanding	21.2M
Total Base Warrants (\$10 ex. price)	7.53M
Total Convert Warrants (\$25 ex. price)	1.50M
Total PIPE Warrants (\$1.71 ex, price)	18.0M
Total Pre-funded PIPE Warrants	4.0 M

Investment Highlights

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Two-Year Lead with Purpose Built Catheter for VT Ablation



Addressing Underserved, 6% Penetrated, \$5.8 Billion VT Ablation Market¹



Best-in-Class Results from CE Mark Study for VT



Breakthrough Device Designation from FDA



100% Enrollment of FULCRUM-VT IDE Study to Support Potential FDA Approval



Next Gen Device Addressing Evolving Needs of Market Expected by Late 2027



Established Reimbursement with VT Ablation Covered by Existing Codes

¹⁾ Market size and current market penetration are based on management's analysis and calculations using internal and third-party estimates and resources, subject to certain assumptions and limitations.

Appendix



Established U.S. Reimbursement

VT Ablation Covered by Existing Codes

Existing U.S.
Reimbursement

\$22-27k

Inpatient (DRG) Payment Amount

~40%

% of VT Ablation Procedures

\$26.7k

Outpatient (APC) Payment Amount

~60%

% of VT Ablation Procedures

Breakthrough Designation Increases Likelihood of Additional Payment Through NTAP¹

New Technology Add-On Payment (NTAP) for Inpatient Procedures

- * Goal of NTAP is to cover the majority (up to 65%) of costs in excess of DRG²
- * Breakthrough Designation reduces the criterion for NTAP
 - Cost – higher charge per case
 - ✓ Substantial clinical improvement – ***waived by CMS for devices with Breakthrough Designation***
 - ✓ Newness – ***waived by CMS for devices with Breakthrough Designation***

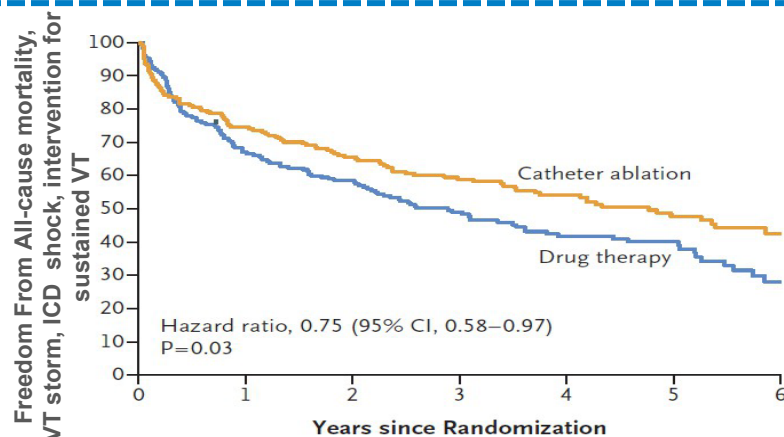
1) The incremental payment gets added to the standard payment for the intervention

2) Payment amount varies and depends on hospital specific charges and metrics

Clinical Evidence Supporting VT Ablation as First Line Therapy is Building

VANISH-2¹

Ablation vs Antiarrhythmic Drugs (AAD) in post-myocardial infarction implantable cardioverter-defibrillators (ICD) patients with prior VT events

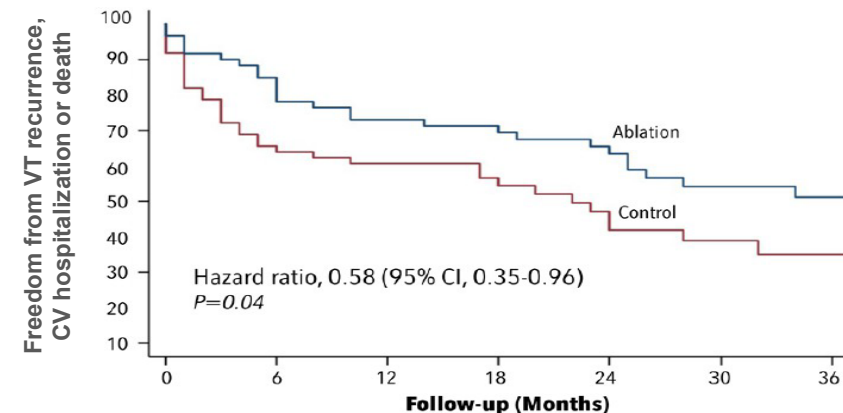


No. at							
Catheter ablation	203	149	129	95	75	48	24
Drug therapy	213	142	123	81	57	37	13

- * Randomized trial with results published in November 2024
- * Trial compared VT ablation to AAD as first-line therapy
- * Study found ablation to be superior to AAD (p=.03)

PAUSE-SCD²

Prophylactic ablation + ICD vs AAD + ICD in secondary prevention or inducible primary prevention patients



No. at Risk							
Control	61	40	36	26	18	11	8
Ablation	60	50	43	39	32	21	13

- * Randomized trial published in May 2022 compared VT ablation to AAD as first-line therapy at ICD implantation
- * Study found early catheter ablation reduced outcomes of VT recurrence, cardiovascular hospitalization, or death

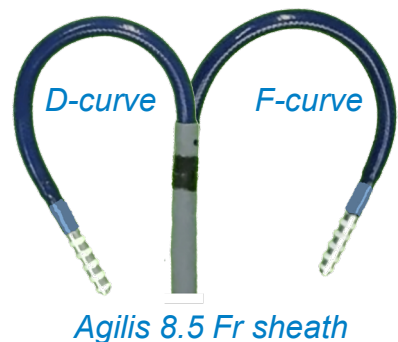
Cardiac ablation appears superior to AAD as both prophylaxis and response to VT events in ICD population

1) Sapp JL, Tang ASL, Parkash R, Stevenson WG, et al. Catheter Ablation or Antiarrhythmic Drugs or Ventricular Tachycardia. N Engl J Med 2024 Nov 16. doi: 10.1056/NEJMoa2409501
2) Tung R, Xue Y, Chen M, Jiang C, et al. First-Line Catheter Ablation of Monomorphic Ventricular Tachycardia in Cardiomyopathy Concurrent With Defibrillator Implantation: The PAUSE-SCD Randomized Trial. Circulation. 2022;145:1839-1849

Significantly Improved Usability with Next Gen ULTC

Catheter Specifications			User Benefits						
	vCLAS™	Next Gen	Lower Commercial Barriers	Improved In-Sheath Torqueability	Challenging Locations Navigation ¹	Smaller Hearts Navigation	Improved Tissue Opposition	Improved Retrograde Access	Perceived Overall Safety
Sheath compatibility	> 9 Fr	8.5 Fr	✓					✓	✓
Bi-directional deflection ²	F/F	D/F			✓	✓	✓		
Ablation element length	15 mm 	12 mm 					✓	✓	✓
Number of electrodes	8	6							
Shaft design	Uniform Stiffness	Variable Stiffness		✓	✓	✓	✓	✓	✓

Deflection Curves



Variable Stiffness Shaft Design



1) Including LVOT, peri-valvular areas, apical septum
 2) Target characteristics based on the commonly used curve definitions. Final specifications TBD.

Private Placement Financing of up to \$50M

Proceeds to Fund Ongoing Development and Submission Activities to Support FDA Evaluation of Company's First and Next Generation Proprietary Ultralow Cryoablation Technologies

Transaction Overview

On October 20, Adagio announced the closing of a private placement transaction worth up to \$50M

- ✦ The transaction involves the sale of common stock and pre-funded warrants (PFWs), along with three tranches of common warrants
- ✦ Adagio **received ~\$19 million** in immediate gross proceeds from the sale of common stock and pre-funded warrants
- ✦ The accompanying tranches of common warrants **could provide up to an additional \$31 million** if fully exercised for cash

Upfront Financing

Gross Proceeds	\$19,000,000
Unit Price	\$1.94 (\$1.71 market price plus \$0.23 option cost)
Securities Offered	9,792,506 common shares (or PFWs) and common warrants
Securities Split	5,798,072 common shares / 3,994,434 PFWs

Warrant Tranches

Total Amount Available	\$30,846,394
Size Per Tranche	\$10,282,131
Securities Per Tranche	6,012,943 common shares or PFWs
Strike Price	\$1.71 (10/14 closing price)

Warrant Expiration: Earlier of 5 years or 30 days following the announcement of...

Tranche A	Results from FULCRUM-VT IDE pivotal trial
Tranche B	FDA approval of vCLAS Cryoablation System
Tranche C	FDA approval of 2 nd generation vCLAS catheter system